

9M 2017: Double digit growth in all the operating KPIs.

| KPIs | | | | Ebitda Bridge | | | | | |
|-------------|--------|--------|-----|---------------|--------------|----------------|-----------|-----------|--------------|
| m€ | 9M'16* | 9M '17 | Δ | Δ% | 559 | 36 | 14 | 13 | 622 |
| Revenues | 2,228 | 2,614 | 386 | 17.3% | 555 | | | | |
| Ebitda | 559 | 622 | 63 | 11.3% | | | | | |
| Ebit | 281 | 341 | 60 | 21.4% | | | | | |
| Net profit | 126 | 180 | 53 | 42.3% | EBITDA 9M'16 | Scenario and | Synergies | Consolid. | EBITDA 9M'17 |
| Tech. Capex | 157 | 200 | 43 | 27.8% | | Organic Growth | Oyna yies | Consolia. | |

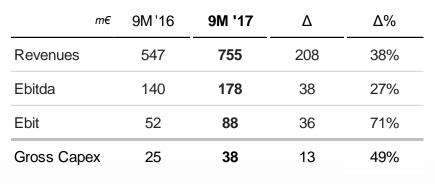
- **Revenues +17.3%:** Growth in revenues linked mainly to higher commodities prices (PUN +38.5%).
- Ebitda +11.3%: 80% of the total growth is attributable to synergies and organic growth while 13m€ derive from the transactions completed in 2016 (mainly Atena, SAP and REI).
- Ebit +21.4%: reflects the good operating results which more than offset higher D&A, linked to the change in scope of consolidation.
- Net profit +42.3%: Good operating results reflected in the bottom line, including lower financial charges and lower taxes (lower IRES percentage effect).
- Tech. Capex +27.8%: Strong increase in particular in network-based business, in line with expectations.



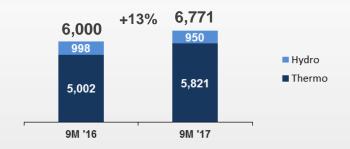
GENERATION AND DH – Positive results confirmed.

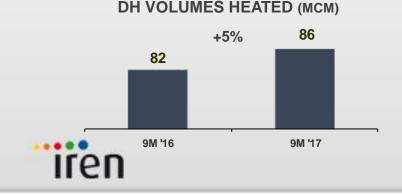
- Strong growth in operating performance thanks to the capacity of the Group to exploit its balanced generation fleet and the scenario conditions.
- Generation sector confirms and slightly improve the increase in profitability thanks to higher spark-spreads and margins from ancillary services.
- Hydroelectric sector's 5% lower production (due mainly to run-of-the-river plants) was more than offset by higher PUN.
- Heat sector: higher volumes mainly linked to the increase in volumes heated (+4mcm).

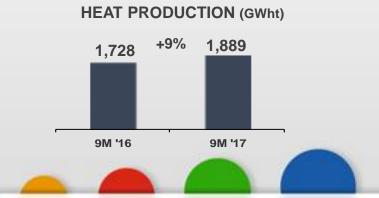
Outlook: Q4 results will be linked to the electricity scenario (extraordinarily positive in 2016) and to climate trend.



ELECTRICITY PRODUCTION (GWh)







Pag. 3

MARKET – Negative scenario still affecting the electricity sector.

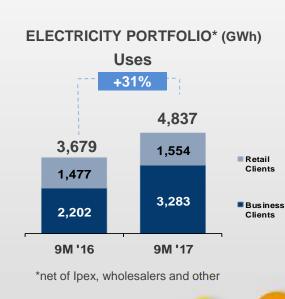
The higher than expected growth in PUN (+38%) halved the electricity sector margin, confirming the trend already reported in the first half of the year. This element was partially offset by:

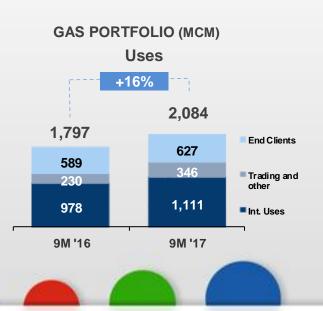
- Active client management and client-base growth: +31% electricity volumes sold to end Clients.
- Strong results in gas sector thanks to use of stored gas bought during 2016 summer season at favorable price.

Outlook: Electricity scenario stabilization and slightly worse gas market conditions are expected in the last part of the year.

| | m€ | 9M '16 | 9M '17 | Δ | Δ% |
|-------------|------------|--------|--------|-----|------|
| Revenues | | 1,467 | 1,689 | 222 | 15% |
| Ebitda | | 97 | 85 | -12 | -13% |
| E | lectricity | 44 | 20 | -24 | -55% |
| G | as&Heat | 53 | 65 | 12 | 23% |
| Ebit | | 53 | 47 | -6 | -12% |
| Gross Capex | | 12 | 15 | 3 | 22% |





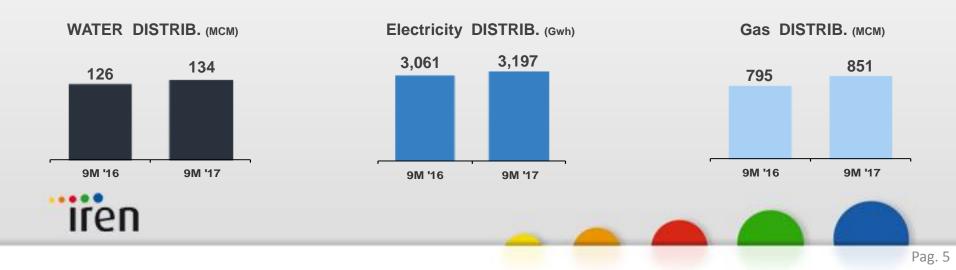


NETWORKS – synergies, consolidation and balances for previous years drove the growth

- Energy networks: Achieved synergies, in line with expectations, more than offset higher costs for "white certificates".
- Water networks: Strong increase in EBITDA is linked mainly to the change in scope of consolidation (Atena and SAP), higher allowed revenues and balances from previous years (approximately 10m€).

Outlook: Q4 ordinary growth drivers will be substantially the same reported in the first nine months of the year.

| m€ | 9M '16 | 9M '17 | Δ | Δ% |
|-------------|--------|--------|----|-----|
| Revenues | 591 | 668 | 77 | 13% |
| Ebitda | 220 | 242 | 22 | 10% |
| Electricity | 51 | 53 | 2 | 4% |
| Gas | 56 | 60 | 4 | 7% |
| Water | 113 | 129 | 16 | 14% |
| Ebit | 125 | 142 | 17 | 14% |
| Gross Capex | 97 | 120 | 23 | 24% |



WASTE – Further improvement in organic growth.

| | | m€ | 9M '16 | 9M '17 | Δ | Δ% |
|---|-------------|----|--------|--------|----|-----|
| Higher margins coming from WTE (higher saturation and persistent high drove the significant growth in the sector. | Revenues | | 382 | 408 | 26 | 7% |
| • REI, the new landfill in Collegno (Turin) for special waste | Ebitda | | 96 | 116 | 20 | 21% |
| came on stream in May. Year-end expected total contribution equals to 4-5 million euros | Ebit | | 45 | 62 | 17 | 37% |
| | Gross Capex | | 13 | 13 | 0 | 3% |
| | | | | | | |
| | | | | | | |

Outlook: WTE plants capacity are and will be substantially saturated in 2017.



WTEs - Electricity and Heat sold (GWh)

384

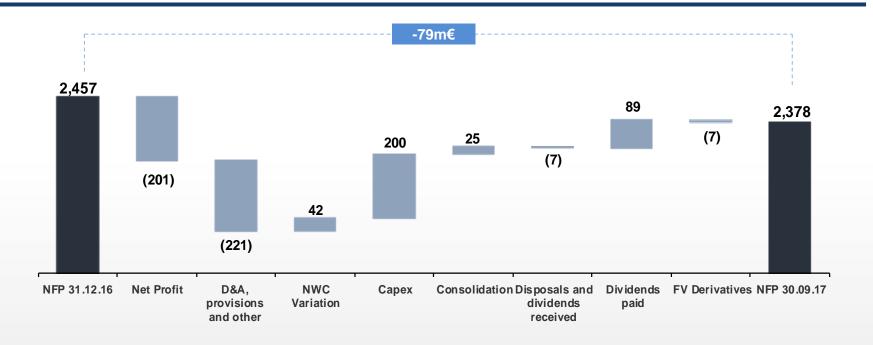
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Electricity

| | 9M '16* | 9M '17 | Δ | Δ% | |
|----------------------------------|---------|--------|------|-------|---|
| EBITDA | 558.9 | 622.2 | 63.3 | 11.3% | |
| D&A | -220.8 | -233.5 | | | Higher D&A linked mainly to ATENA and SAP consolidation. |
| Provisions | -57.6 | -48.0 | | | Provision in line with expectations (2016 3Q was impacted by a negative one-off) |
| EBIT | 280.6 | 340.6 | 60.0 | 21.4% | Lower financial charges thanks mainly to lower cost of debt. |
| Financial charges | -69.7 | -62.4 | | | Lower other financial costs due to the FV of derivatives and lower actualization |
| Other financial costs | -8.8 | 2.6 | | | charges. |
| Companies cons with e.m.and adj. | 16.0 | 13.0 | | | Lower non-recurring adjustment in equity investments consolidated with equity methods (Salerno Energia Vendite) |
| EBT | 218.1 | 293.9 | 75.8 | 34.7% | vs. 9M 2016 (TRM). |
| Taxes | -77.3 | -92.6 | | | Lower tax-rate (approximately 32%) thanks to structural decrease in IRES. |
| Minorities | -14.6 | -21.7 | | | Higher minorities due to better results in |
| Group net profit | 126.2 | 179.6 | 53.4 | 42.3% | our subsidiary (TRM, IREN Acqua etc.) |

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Cash-flow and NFP Bridge.

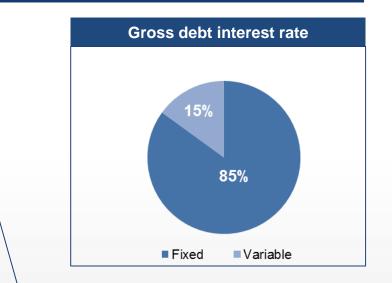


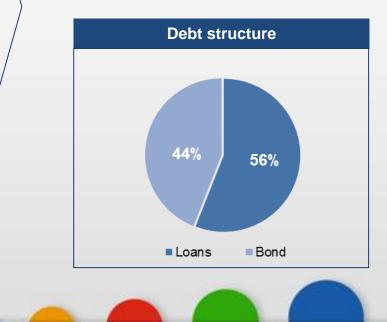
Continuous debt reduction (-79m€ in the first nine months of the year) thanks to the robust operating cash-flow generation.



Interest rate and debt structure.

- 85% of gross debt at fixed interest rate.
- Average long-term debt duration of about 4.8 years (5.8 years including the Green Bond and the liability management operations).
- Slight reduction in cost of debt (3.2% vs. 3.4% in 9M 2016)
- IREN's debt is formed of:
 - 44% bonds*
 - 32% EIB loans
 - 24% other loans







Iren Annexes

| | 9M '16 | 9M '17 | Δ% |
|----------------------------------|--------|--------|-------|
| Gas Demand (bcm) | 48 | 52 | 8% |
| TTF €/000 scm | 139 | 176 | 26% |
| PSV €/000 scm | 159 | 198 | 24% |
| Energy Demand (Twh) | 232 | 234 | 1% |
| PUN (€/Mwh) | 37.0 | 51.3 | 38.0% |
| CO2 €/Ton | 5.7 | 5.3 | -7% |
| Green Cert. Hydro <i>(€/Mwh)</i> | 100.1 | 107.3 | 7% |





| | 9M '17 | FY '16* |
|------------------------------|--------|---------|
| Net fixed assets | 5,245 | 5,233 |
| Net Working Capital | 213 | 171 |
| Funds | -548 | -562 |
| Other assets and liabilities | -110 | -88 |
| Net invested capital | 4,800 | 4,754 |
| Group Sharholders' equity | 2,422 | 2,297 |
| Net Financial Position | 2,378 | 2,457 |
| Total Funds | 4,800 | 4,754 |





*Restated ex IFRS 3

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