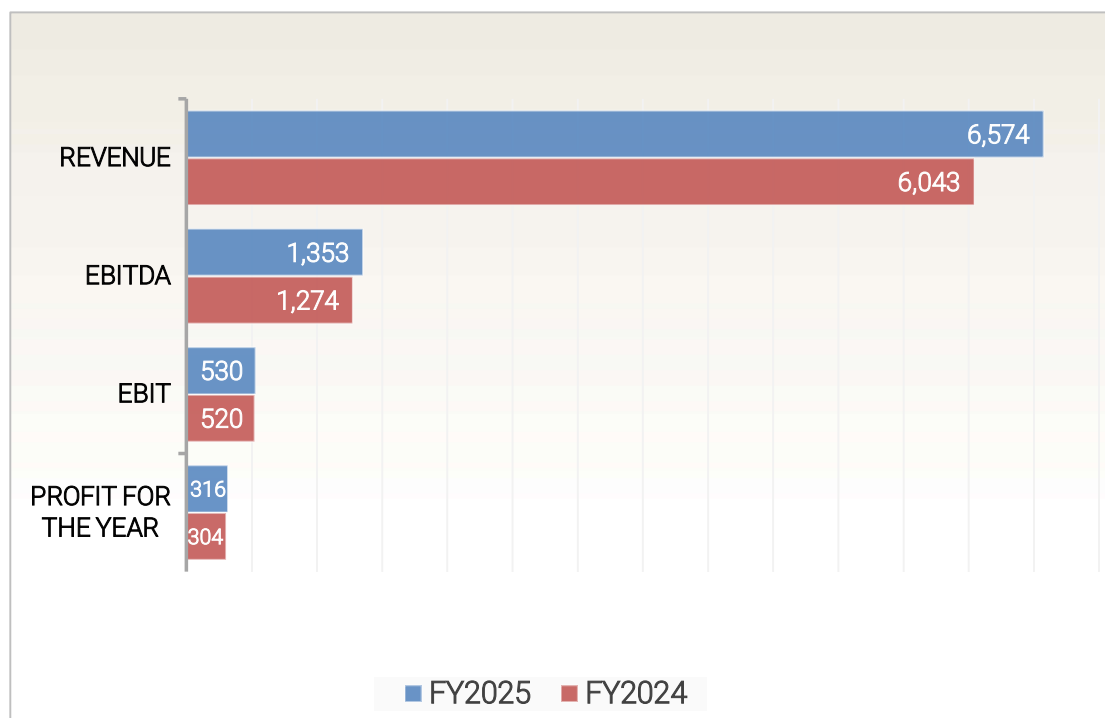


# Iren Group in numbers: Highlights 2025

## Results

	millions of euro		
	FY 2025	FY 2024	Changes %
Revenue	6,574.1	6,043.1	8.8
Gross operating profit (EBITDA)	1,353.0	1,274.1	6.2
Operating profit (EBIT)	530.0	519.7	2.0
Profit for the year	316.3	303.6	4.2
<hr/>			
EBITDA Margin (EBITDA/Revenue)	20.6%	21.1%	

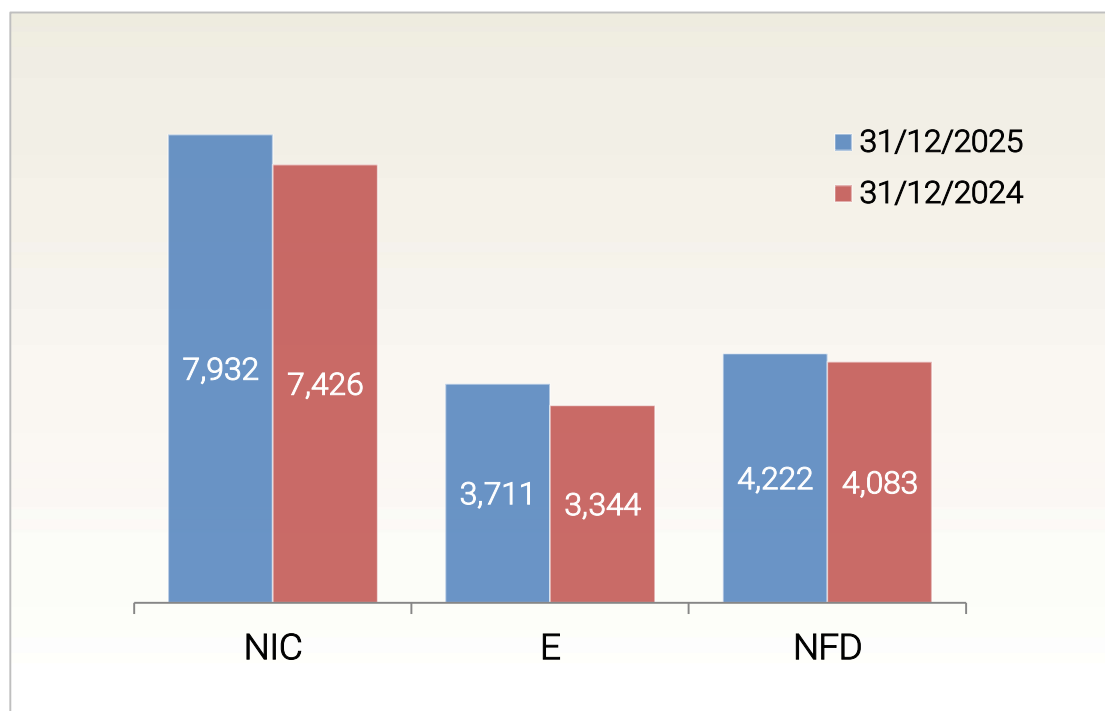
For definitions of Alternative Performance Measures, see the relevant chapter in this Report.



## Financial position data

millions of euro

	31.12.2025	31.12.2024	Changes %
Net Invested Capital (NIC)	7,932.3	7,426.4	6.8
Equity (E)	3,710.6	3,343.7	11.0
Net Financial Debt (NFD)	4,221.7	4,082.7	3.4
Debt/Equity (Net Financial Debt/Equity)	1.14	1.22	



## Scale of the organisation

Value				
Revenue (M€)	Technical investments (M€)	Green Bonds issued (M€)	Added value distributed (M€)	Orders to suppliers (M€)
6,574	925	3,050	2,050	1,530
Net energy output				
Electricity produced (GWhe)	Thermal energy produced (GWht)	Renewable/high-efficiency electricity (% on total)	Energy production carbon intensity (gCO <sub>2eq</sub> /kWh)	Energy saving from electricity and heat production (toe/000)
9,344	3,126	72%	313	482
Electricity and gas distribution				
Electricity distributed (GWh)	Electricity network (km)	Gas distributed (Mm <sup>3</sup> )	Gas network (km)	Gas network inspected
3,873	7,939	1,144	9,578	100%
Integrated water service				
Citizens served (no.)	Water sold (Mm <sup>3</sup> )	Water mains network (km)	Aqueduct network losses (historical territories) (%)	Wastewater treatment plants (no.)
3,310,136	190.9	24,044	30.9%	1,511
Environmental services				
Citizens served (no.)	Total waste managed (t)	Sorted waste collection (historical areas) (%)	Biomethane produced (m <sup>3</sup> )	Emissions avoided from waste recovery (tCO <sub>2eq</sub> )
4,499,523	4,129,210	73%	13,166,000	1,550,000
District heating				
Citizens served (no.)	District heating network (km)	District heating volume (Mm <sup>3</sup> )	Heat sold (GWht)	Networks inspected
707,861	1,288	115	3,065	93%
Customers				
Energy service customers (no.)	Electricity sold (GWh)	Gas sold (Mm <sup>3</sup> )	Counters active in local areas (no.)	Responses to customers from call centres (no.)
2,359,620	6,560	2,347	208	2,620,181
Iren people				
Employees (no.)	Permanent employees and apprenticeships	New hires during the year (no.)	Women managers	Female presence on Iren Board of Directors
11,908	98%	942	25.5%	47%
Employees involved in training	Average training hours per capita (no.)	New hires under 30 (progressive since 2020)	Personnel evaluated on performance	Accident incidence index
93%	22	52.1%	84%	42.9